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01

Introduction

- → Context, objectives, structure of this document
- → The focus of this chapter is on remediation
- → How can this chapter be used?
- → Executive summary





The problem

The response

Introduction > Context

Context, objectives, structure of this document



Context

In the context of the **Global Education Coalition**, formed by
UNESCO to support governments in
their educational response to
COVID-19, UNESCO has
collaborated with partners to
develop a **COVID-19 Response Toolkit in Education**. This toolkit
contains 9 chapters, 5 of which are
being developed in collaboration
with McKinsey & Company – see
next page for additional detail



Objective

The goal of these chapters is to support countries in their K–12 educational response to COVID-19 by providing practices and examples, concrete steps for intervention, and tactical action checklists. This particular chapter focuses on the topic of Remediation.

In collaboration with

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Structure

This chapter contains the following sections:

- The problem why it is important: Defining the chapter's topic and providing context on the challenge at stake
- The response framework and practices: Providing a framework of response including practices from other country responses in previous crises or during COVID-19
- The checklist summary of actions: Synthesizing the framework into a series of tactical actions that a country can take to prepare and implement its response
- Case studies lessons learned: Providing case examples from other countries' response during COVID-19 or other crises, including context, approach, impact and key learnings

While treated as a standalone topic in this chapter, remediation is intricately related to other parts of the response. In particular:

- 1. Remote learning strategy and 2. Remote learning platforms: The effectiveness of the remote learning strategy defines the remediation needs, and remote learning platforms can be leveraged for remediation
- 3. Planning to reopen safely (health and safety): The timeline of remediation will depend on the ability of schools to reopen
- **4. Re-enrolment:** Remediation can encourage re-enrolment by bridging the gap in learning for those at risk of disengagement
- **6. Resurgence planning:** When planning for resurgence, all topics need to be considered (including remediation)
- 8. Recommitment and reform: Lessons learned from remediation programmes for COVID-19 can inform reforms and new programmes
- 9. Organizing for the response: The organization of remediation can take place in concert with other aspects of the response through a coordination response team

The focus of this chapter is on remediation

1

Remote learning strategy

Defining and continuously improving remote learning measures

Supporting key stakeholders (students, parents, teachers) for effective use of these solutions

Monitoring and quality assurance

In collaboration with

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2

Remote learning platforms

Compendium of remote learning solutions, tools, and platforms

Developing an evaluation framework to help identify which solutions, tools, and platforms are most relevant to the local context



Health, safety and resurgence protocols

Evaluating the trade-offs to school reopening and reclosing

Defining health and safety measures to put in place before and after reopening



Re-enrolment

Identifying students at risk of dropout

Engaging students, parents and communities to ensure all students are back to school

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5

Remediation

Bringing students to learning competency level, and catching up lost learning deriving from school closures and pre-existing learning gaps

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6

Hybrid learning

Defining a learning approach combining remote and in classroom learning during school reopening and in preparation for potential resurgence

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/

Recommitment and reform

Identifying longer-term implications of the crisis

Rethinking the new education system and reforming accordingly



Organizing for the response

Defining a new architecture to plan, coordinate, and manage stakeholders and external partnerships

Developing the required capabilities for an effective response

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How can this chapter be used?

If you are a ... You can use the chapter by ...

Policy-maker or advisor

- Reading the problem statement to validate that the chapter is relevant to your context and to support a case for putting remediation strategies in place in your country
- Reviewing the framework of response to test which areas are currently covered in your response and where the gaps are
- · Jumping to the relevant sections to deep dive on the specific gaps that you identified
- Testing your plan against the checklist to understand which actions can be taken to address the gaps and how to organize for remediation

Teacher or school principal

- Reading the problem statement to validate that the chapter is relevant to your country context
- Reviewing the framework of response from the perspective of the local level, focusing on strategies that can be implemented in your context and locally
- Testing your local plan against the checklist or using it for inspiration to draft your own school or class checklist, keeping in mind the guidance issued by the higher administrative levels in your country/area
- Checking additional resources in the appendix for more information

Other

- Reading the problem statement to get an overview of the topic and its importance
- Reviewing the framework of response to inform yourself about the key steps that countries take for remediation
- Looking through relevant case studies to understand how countries tactically put in place catch-up programmes

In a rush? Check out these selected pages for a quick look















Executive summary (1/2)



This chapter addresses how educational systems can **remediate lost learning due to disruption caused by COVID-19.** It includes an overview of the remediation challenge, an approach for systems to target and develop their reenrollment strategies, and a checklist of actions to take

The problem:

- With about 1.6 billion children affected by school closures around the world, remediating learning loss due to COVID-19 will be a major challenge
- Existing data on learning loss during long school closures shows that COVID-19 could result in students achieving only 70% of the learning gains in reading and 50% of the learning gains in mathematics (up to a full year behind in some grades) compared to a normal year. Younger grades are likely to suffer even greater losses. Even in cases where students have been able to access remote learning options (which is not universal across or within school systems), there will likely still be significant learning loss to address

COVID-19 will exacerbate existing learning gaps both between students and between schools:

- Gaps between students: students who face challenges will fall further behind, especially for students whose families have faced additional challenges
- Gaps between schools: teachers in systems with very large class sizes will face challenges following up with students, and schools with weak IT systems may lose time setting up platforms. In addition, gaps may widen between schools due to uneven patterns of school closures (e.g., between public and private schools or across regions in a given system)

COVID-19 will also **create new gaps.** Given that access to and ability to partake in remote learning depends heavily on both connectivity and a child's home environment, some children will fall further behind

The learning setback caused by school closures is predicted to have significant economic consequences

According to the World Bank, globally, a school shutdown of 5 months could generate learning losses that have a present value of
 US\$10 trillion. By this measure, the world could stand to lose as much as 16% of the investments that governments make in this cohort of students' basic education.

Without drastic remedial action, the world could thus face a substantial setback to the goal of halving the percentage of learning poor — and be unable to meet the SDG4 goal by 2030.

Executive summary (2/2)

The response

To address this critical challenge, school systems can take four tactical and iterative steps: understand and envision, decide and design, enable and execute, and monitor and adjust

Envision and understand

The toolkit lays out archetypes of school systems based on these two factors. Along these two dimensions (extent and distribution of remediation needs), school systems **need to accurately understand the challenge facing their student populations** and set a clear objective to define success clearly before planning their remediation efforts. Part of this diagnosis is to align on both the extent of learning loss and its distribution, and **assess the needs of the student population**, focusing both on **academic needs and socio-emotional needs** through a series of specific assessments and metrics based on what is available. Data on preexisting gaps in learning can also help develop this understanding

Decide and design

Once the vision is set and the needs are identified and measured, the system can **choose the remediation approach** and **decide on channels of delivery** for the strategy. There are 3 key **levers: additional time, dedicated attention, and compressed content.** The mix of approaches adopted will depend on the challenge facing the system (the archetype described above), taking into account feasibility and impact. Once these strategies are identified, school systems can **agree on channels of delivery** (e.g., the mix of remote and in-person learning)

Enable and execute

Any remediation approach will involve significant inputs, including budget, infrastructure, human resources, and curriculum and materials. Once the requirements are identified, school systems can **consider ways to bridge the gap** between what they have and what they need

Monitor and adjust

Systems need to constantly monitor and evaluate the implementation of the remediation plan. This can include tools to monitor both the process of rolling out the approach (e.g., how the plan is being managed and received by students) and the outcomes (e.g., how are different groups of students progressing? Is the plan remediating the gaps that were identified?). This monitoring will need to be based on a mix of existing data and assessment systems and potentially new approaches tailored to this specific context. Based on data collected through monitoring and evaluation, school systems can adjust the strategy to meet their vision and target

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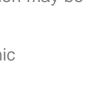
02

The problem

Why it is important



- Observations of summer learning loss and other crises show that the need for remediation may be significant
- → The learning setback caused by school closures is predicted to have significant economic consequences that only drastic remedial action can curb
- Countries may need to remediate learning losses created or exacerbated by COVID-19 and be prepared to overcome the implementation challenges







Definition of **remediation**

The ongoing effort to **support students in catching up on lost learning** through a variety of means, including additional teaching time, focused content, and specific pedagogy (e.g., compressed learning, accelerated learning)



The problem

Observations of summer learning loss and other crises show that the need for remediation may be significant

Based on summer learning loss data and data from previous crises, COVID-19 could generate high learning loss in the longer term

Preliminary COVID-19 estimates suggest students may return in fall 2020 with roughly:

- 70% of the learning gains in reading relative to a typical school year¹
- 50% of the learning gains in mathematics, and in some grades, nearly a full year behind normal conditions¹

In addition, school closures may cause as much as **25% increase** in the share of lower secondary-aged children who are below the minimum level of proficiency⁵

Data from other crises shows that learning loss may last far beyond the current school year:

- Pakistan earthquake in 2005: while students missed three months of school, four years after the earthquake, they were the learning equivalent of 1.5 years behind²
- Hurricane Katrina in 2005: while having missing between 6-12 months of schooling, students came back on average >2 years below grade level³

Younger grades are likely to suffer even higher losses¹

Even in cases where students have full access to remote learning, there will still be **significant learning loss**⁴

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The longer the school interruption, the larger the learning loss.... after safety, there must be a focus on the learning recovery process – from assessing learning outcomes during school closures, ensuring their socioemotional well-being and taking measures to address disparities through remedial approaches...¹



^{1.} Stefania Giannini, Assistant Director-General for Education, UNESCO; Robert Jenkins, Chief of Education and Associate Director, UNICEF; Jaime Saavedra, Global Director for Education, World Bank https://en.unesco.org/news/reopening-schools-when-where-and-how

^{2.} RISE, "Human Capital Accumulation and Disasters: Evidence from the Pakistan Earthquake of 2005," May 2020

^{3.} CRPE, https://www.crpe.org/thelens/what-post-katrina-new-orleans-can-teach-schools-about-addressing-covid-learning-losses

^{4.} Ahn, J., McEachin, A. (2017). Student Enrollment Patterns and Achievement in Ohio's Online Charter Schools

^{5.} World Bank (2020). Simulating the potential impacts of covid-19 school closures on schooling and learning outcomes: a set of global estimates.



The learning setback caused by school closures is predicted to have significant economic consequences that only drastic remedial action can curb



Learning losses worth

US\$10 trillion

Globally, a school shutdown of five months could generate learning losses that have a present value of US\$10 trillion.



Loss of

16%

of education investments

By this measure, the world could stand to **lose** as much as 16% of the investments that governments make in this cohort of students' basic education.



Inability to meet the education goal by

2030

Without **drastic remedial action**, the world could thus face a **substantial setback** to the goal of halving the percentage of learning poor — and be **unable to meet the goal** by 2030.



NEXT

Countries may need to remediate learning losses created or exacerbated by COVID-19 and be prepared to overcome the implementation challenges

COVID-19 has exacerbated existing gaps ...

Gaps between students

- Students with difficulties or disabilities may fall further behind
- Students in struggling families may have schooling deprioritized

Gaps between schools

- Teachers with many students will have trouble following up
- Schools with weak IT systems or infrastructures (e.g., learning supplies or qualified teachers) may lose time setting up platforms
- Gaps may widen between schools due to uneven school closures

... and created new, emerging gaps

Access to remote learning is not equitable

- Students and schools without reliable access to internet, electricity, digital tools, or reliable mail will be disadvantaged
- Differences in remote learning abilities between areas will create new inequities

The quality and efficacy of remote learning may not be comparable to inperson learning

 Risk of a slide in learning is potentially comparable to the "summer slide"¹ (learning loss that occurs during summer months)



Yet, remediation presents implementation challenges

- The needs for remediation are not uniform across geographies and can differ within schools and between students
- Remediation solutions may involve **significant investment from school systems** (e.g., additional teachers)
- Effective remediation may include continuous assessment, monitoring, and adjustment, which can cause strain on schools
- Teachers will face the challenge of covering new material and catching up on learning gaps due to COVID-19

Notes:

- Evidence from research indicates that effectiveness of different remediation strategies may vary. Latest evidence should be sought when selecting strategies
- The examples presented in the case studies are indicative and were effective in the context in which they were implemented. When applying them in another context, relevance and potential effectiveness can be assessed prior to implementation

^{1.} https://www.mckinsey.com/industries/social-sector/our-insights/safely-back-to-school-after-coronavirus-closures



03



The response

Framework and practices

- → Remediation involves a three-step approach supported by continuous monitoring and adjustment
 - → Envision and Understand
 - → Decide and Design
 - Enable and Execute
 - → Monitor and Adjust



Remediation involves a three-step approach supported by continuous monitoring and adjustment

- Envision and Understand: set a vision and determine remediation needs
- Decide and Design: choose a remediation strategy

Enable and Execute: prepare for delivery and execute

- Define a vision of success for remediation and consider trade-offs (including helping students catch up on lost learning due to COVID-19 vs. taking into account previous gaps)
- Determine which aspects contribute to remediation needs (including extent of learning loss and distribution of learning loss)
- Assess academic and socioemotional needs for remediation and determine archetype

- Choose a strategy using the 3 levers of remediation (more time, dedicated attention, and compressed content), taking into account feasibility and impact
- Agree on **channels of delivery** for the strategy (e.g., remote vs. in-person, teachers vs. additional tutors)

- > Identify the budget, infrastructure, human capital, and curriculum required to implement remediation strategy
- Consider strategies to address capacity gaps (e.g., a hiring campaign for teachers)

Monitor and Adjust: track progress through continuous assessment and adjust the plan

- Monitor progress for the impact of catch-up programmes on student progression and the process of implementation with specific metrics and KPIs
- Adjust the catch-up programme's rollout and content based on the metrics monitored





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Remediation involves a three-step approach supported by continuous monitoring and adjustment

- Envision and Understand: set a vision and determine remediation needs
- Decide and Design: choose a remediation strategy

Enable and Execute: prepare for delivery and execute

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- > 3A Identify the budget, infrastructure, human capital, and curriculum required to implement remediation strategy
- Consider strategies to address capacity gaps (e.g., a hiring campaign for teachers)

Monitor and Adjust: track progress through continuous assessment and adjust the plan

Monito prograthe pro

Monitor progress for the **impact of catch-up programmes on student progression and the process of implementation** with specific metrics and KPIs

> 4B

Adjust the catch-up programme's rollout and content based on the metrics monitored



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1A Countries can set the vision of the plan to guide the remediation effort



Agree on a guiding vision, building on the on-theground reality and taking into account trade-offs

"For our country, we aim that all students catch up on any lost learning due to COVID-19"

Deep dive follows

Align on a definition of success

"Success will be achieved if each cohort performs within a 5% margin of last year's results on the summative test"

Make your vision time bound

"We want to roll out our programme in three months and will test student progress at the end of the fall term"

The vision may be set by the body in charge of governance and decision-making for the response See "Chapter 9: Organizing for the response" for additional detail



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1A When setting a vision, leaders can balance trade-offs within remediation



Speed

Rolling out remediation quickly



COVID-19-specific

Limiting the scope of the remediation strategy to mitigate gaps created by COVID-19



Targeted

Targeting specific student segments that are most at risk of learning loss (e.g., students with disabilities, students from low-income families, girls)





Core

Changing the core curricula to include remediation



Longevity

Planning remediation strategies for the long term so that they are relevant to other crises



Structural

Designing a strategy to cover all gaps, even those prior to COVID-19



Universal

Generalizing remediation initiatives to the entire student population to ensure engagement across student segments



Comple-mentary

Creating a complementary remediation programme in parallel to the core curricula (e.g., summer school)

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1B

Although the remediation strategy is **not meant to solve all challenges** related to school systems, countries can **aim to close the gaps between current and expected learning across the student population** and **beyond COVID-19**



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1B 2 aspects can help illustrate what the needs for remediation are

Extent of learning loss

Represents the extent of learning loss due to COVID-19 (e.g., lost contact hours, student–teacher interaction, and curriculum coverage)

Significant learning loss due to COVID-19



Limited learning loss due to COVID-19

Distribution of learning loss

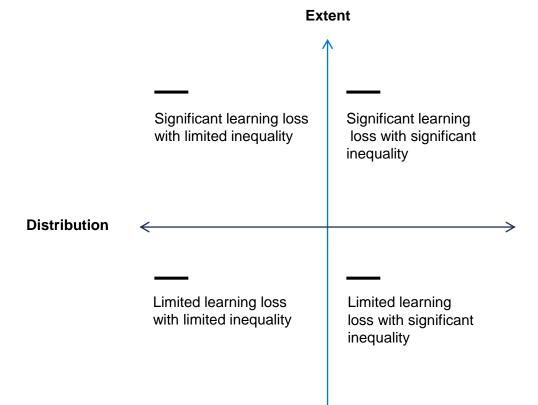
Represents "horizontal" differences in learning due to unequal access and quality

Limited inequality between students



Significant inequality between students

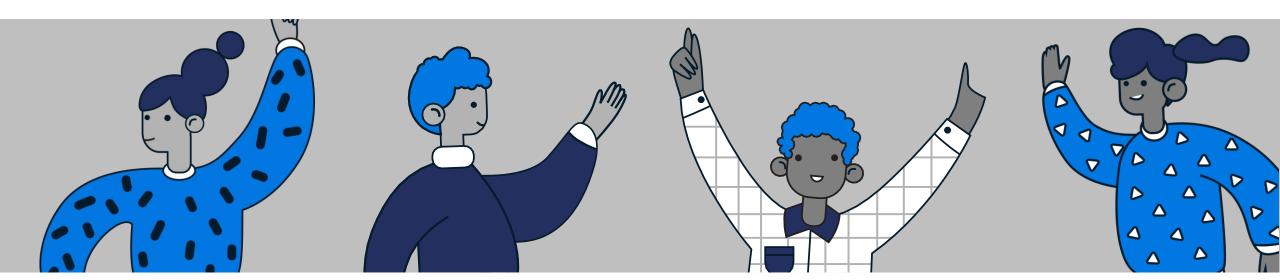
Learning loss can be mapped on a matrix of needs





The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand

1C Before choosing remediation interventions, countries can assess the needs in the system...



How can needs be assessed?

- Needs can be assessed directly or indirectly in a way to minimize student stress
- Assessments will ensure that remediation programmes are fully targeted and tailored, and based on needs

When can needs be assessed?

- Assessments can be rolled out when this can be done both safely and reliably
- Depending on the means needed for rollout (e.g., remote vs. in-person), assessments may be implemented at different points in time, and formative assessments can be used to understand the learning trajectories

Deep dive follows

To assess the need for remediation, countries need **not wait until they can conduct direct assessments** (e.g., national sit-down exams) but leverage **data that they already have** or that is **easily accessible** through proxies (e.g., sample assessment). **The process is iterative** and new information from assessments can help to **improve and tailor the remediation strategies in place** as it comes in



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1C ... while putting strategies in place to ensure assessments take into account well-being and socio-emotional needs

While assessment is critical to understanding what students need to catch up on and how, extensive testing could impact well-being and potentially increase socioemotional needs

To balance the need for assessment and the importance of reconnecting with students, teachers can consider several tips and strategies:



Mix one on one assessment with sit-down tests

For example: reading progress might be assessed by teachers taking 1-on-1 time with students and asking them to read through a text while an aide supervises a broader math assessment for the class



Start to address socio-emotional needs upfront before conducting assessments

For example: take the 1st day(s) back to class for "sharing time," where students can talk in small groups about the experience of school closures in the last months and how they are feeling



Encourage self assessment

For example: have the students self-assess if they feel they need to catch up and in which subjects; lay out what leaning goals they have for this school period, and outline how teachers can best help them achieve it



Communicate expectations clearly and avoiding stigmatizing language

For example: assessments can be framed clearly as a method to better understand and support students in the key areas (rather than identifying gaps in learning)

Deep dive follows

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand > How

1C The extent and distribution of learning loss can be measured by the same direct or indirect assessments

There are two aspects that help illustrate remediation needs

Extent of learning loss – level of learning loss due to COVID-19 across students

Distribution of learning loss – level of inequality between students



Diroct

Countries can use the same assessments and metrics to measure them

Direct			indirect		
	Assessment	Example metric	Assessment	Example metric	
	Academic needs	% of students who pass	Academic needs	% of parents who believe	
	Recent formative or summative assessments (e.g., data from mid-term or final tests)	No. of students who took the test Average or median grade	Surveys of parents/teachers	their child is behind	
			Absenteeism (e.g., level of engagement)	% of classes attended or homework completed	
			Baseline formative or summative assessments	% of students who passed prior to COVID-19	
			National (PNEA) or international testing (PISA, PIRLS, TIMMS)	% of students who passed prior to COVID-19	
	Socio-emotional needs	nts' experiencing increased	Socio-emotional needs	% of parents who feel that their children have increased difficulty with resolving conflicts	
	Surveys of students' personal, social, and digital skills		Conversations with parents and teachers		

Indiract

Key consideration

- The two key aspects are interrelated and it will be important to have some understanding of both to assess needs
- However, given time-sensitive planning, countries may make initial decisions based on data that they already have or that is easily accessible through proxies to avoid any delays
- Countries can consider assessing a representative sample of the student population and designing an assessment for teachers to conduct at the class level
- The school system at the local level will be best placed to assess learning loss and learning gaps (e.g., teachers and school principals)

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1C Both academic and socio-emotional needs can be assessed



Academic assessment

What are academic needs?

Academic needs include all skills that revolve around a school curriculum, which can be classified as

- · Direct measures of learning
- Indirect measures of learning

Which dimensions can be assessed?

Direct measures of learning include dimensions such as

- Embedded assessments (e.g., exams, papers, quizzes)
- Class attendance
- Homework completion

Indirect measures of learning include dimensions such as

- Level and quality of participation in classes
- Assessment of curriculum understanding (e.g., by surveys, interviews, focus groups)



Non-academic assessment

What are non-academic needs?

Non-academic needs include all skills that are indirectly taught through education (e.g., decision-making, problem-solving, conflict management) which can be classified as

- Personal skills
- Socio-emotional skills
- Digital skills
- Mental health needs

Which dimensions can be assessed?

Personal skills include dimensions such as

- Ability to work autonomously
- · Comfort with decision-making
- Persistence in face of difficulties

Digital skills include dimensions such as

- Ability to retrieve information from learning platforms
- Tech literacy
- · Online communication skills

Socio-emotional skills include dimensions such as

- Ability to resolve conflicts peacefully
- Willingness to help peers
- Potential for socialization

Mental health needs include dimensions such as

- Stress and anxiety
- Depression and withdrawal

Note: Not all students will experience remediation needs. Some, in particular environments, may actually thrive in remote learning¹



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1C Academic and socio-emotional gaps can be assessed differently – academic needs

Academic needs can be assessed by

Carrying out individual assessments

e.g., formative tests, papers, projects, and quizzes

Engaging students individually/in small groups to obtain firsthand impressions e.g., revision of students' homework individually/in small groups

Engaging families to help identify student learning gaps

e.g., educational surveys to assess student progression

Collecting data from online remote learning tools to compare assessments and progression

Examples



In France, teachers maintain contact with their students to ensure pedagogical continuity and **obtain informal**, **firsthand impressions of student progress**



In India, an annual, a nationwide survey (since 2005) is performed to **test children's ability to read simple text and do basic arithmetic**. This takes the form of the **Annual Status of Education Report (ASER)** which covers 700,000 children in 15,000 villages







In Kenya, Tanzania and Uganda, the **Uwezo initiative is** engaged in **monitoring basic literacy and numeracy levels of children aged 5-16** across at least 50% of the districts through a **household-based survey**



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1C Academic needs: there are multiple approaches for systems to assess learning loss (1/2)

Option	Direct assessment of all students	Direct assessment of sampled students	Teacher survey	Student/parents survey
Baseline availability	The system/school has a good understanding of the baseline and able to test all students effectively	Baseline available and can test a sample of students	Some baseline available and can assess all students indirectly	No baseline and can assess sample of students indirectly
Approach	Diagnostic assessment/test	Diagnostic assessment/test	Survey teachers after first week of school re-opening	Sample survey of parents & students via phone prior to school re-opening
Prerequisites to success	Baseline data available for every student Robust remote learning	Baseline data available for select student groups Robust remote learning	Strong teacher capabilities to assess students in first week of re-opening (through conversations, quizzes, etc)	Access to parents and students
Pros	Personalized understanding of each students needs Accurate remediation strategies	Personalized understanding of select student needs Focus on students at risk or transitional grades	Teacher understanding of their students needs to adapt remediation strategies Incorporates socioemotional needs	Access to an estimated understating of learning loss prior to school start Incorporates socioemotional needs
Cons	Lack of preparedness & induced stress of assessments Does not provide understanding of the socio-emotional needs	Lack of preparedness & induced stress of assessments Does not provide understanding of the socio-emotional needs	Inaccuracies in teacher's approach	Inaccuracies in data gathered due to sample size



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1C Academic needs: there are multiple approaches for systems to assess learning loss (2/2)

Direct assessment of all students

Direct assessment of sampled students

Teacher survey

Student/parents survey



Examples

U.S using existing EdTech products that assess summer learning loss



France assessing learning loss in key grades and providing tools to local schoolteachers



Mozambique reducing the average number of students per teacher and allow dedicated attention for assessment



Ecuador using rapid telephone surveys have been fielded in Ecuador

Description

- MAP Growth assessment run every in the fall, winter, and spring, yielding precise data on what learning, or learning loss, is happening during the summer
- Over 20% of U.S K-12 public schools administer MAP Growth assessment
- France will conduct early year assessments in the beginning of the school year for select grades (1,6, and 12) and compare it with last year's assessment
- It will also track these grades for 2 to 3 years to see the long-term impact on learning loss
- The government is also providing sample tests for teachers to asses students on a local level
- Mozambique plans to recruit
 8,360 new teachers, mostly for primary education, to reduce the average number of students per teacher and allow dedicated attention
- The telephone surveys are meant to unpack not only the remote learning experience, but also to shed light on students' time use and mental health

Other macro-level assessment approaches can be found in the appendix

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand > How

1C Academic and socio-emotional gaps can be assessed differently – Socio-emotional needs

Socio-emotional needs can be assessed by

Engaging families and encouraging them to report rising socioemotional needs

e.g., regular parent-teacher conferences during the crisis to check in on student needs

Encouraging students to express socio-emotional needs through individual or group sessions that foster open communication e.g., gamified classes, dialogue around the challenges of COVID-19

Observing student behavior once back in school to identify socioemotional or digital needs

e.g., observation of social interactions during recess, observation of digital literacy (computer use, typing, etc.)

Examples



In Palestine, the ministry of education set up a thematic group for the response to COVID-19 specifically **focused on assessing and delivering psychosocial support** to teachers, education staff, and students



In Singapore, the Ministry of Education introduced a **peer support programme** in all schools, which equips students with skills to **identify distress among their friends** and provide them with support



In Sierra Leone in 2014, the International Medical Corps, assessed MHPSS Needs and Resources in the context of Ebola through interviews that included free listing of issues, ranking of challenges



In 2016, during the Serbian migration and refugee crisis, the **International Medical Corps conducted a mental health needs assessment using interviews** with key informants, international organizations, local stakeholders and NGOS, child protection groups and **field visits** to transit sites and information centers



After the April and May 2015 earthquakes in Nepal, a **rapid mental health and psychosocial assessment was deployed**. The assessment includes interviews, focus groups discussion and site visits



The problem

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand > When

1C Countries can roll out assessments continuously but consider trade-offs when assessing students remotely and in person

Timeline options for assessments

Pros

Deploy remote assessments

- No delay in assessments means more time to plan and the ability to roll them out during disruption
- If digital capacities are highly developed, they have the potential to reach more students
- Health and safety standards can be respected

× Cons

- Need for adequate remote capabilities (e.g., trained teachers, online platforms)
- Potential for equity issues and bias in assessments, resulting from uneven remote capabilities (e.g., network issues)
- Difficulty of assessment quality monitoring (e.g., verifying identity of assessment author)

Requirements

- Developed remote channels
- Assessment quality checks
- Equity of access

Assessments can be rolled out continuously

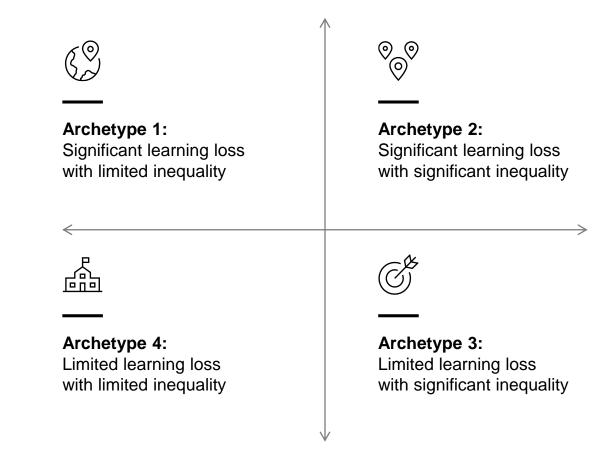
Deploy assessments in person

- No need for special remote capability-building
- High potential to monitor the assessment environment
- Delayed assessment if schools are not open
- Potential health and safety risks
- If not all students are back in school, risk of low/uneven reach of assessments
- Well-suited for countries with less developed remote channels
- A clear view on schools reopenings so that in-person assessments can take place
- Advanced health and safety protocols to lower risk
- Risk mitigation of uneven assessments if some students are still remote

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand

1C Based on assessments, both of academic and socio-emotional needs, countries can be classified into four archetypes

Extent of learning loss



^{1.} Archetype 4 will not be detailed, as the needs can be addressed through normal channels

Distribution of learning loss



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Envision and understand

1C The type of response could depend on the archetype of need

Archetypes			Response type	Details
Archetype 1	Significant learning loss with limited inequality	(§)	System-wide response or parallel program	Archetype 1 will likely involve a large-scale response either through a system-wide change (e.g., altering the educational curriculum) or a parallel remediation program (e.g., obligatory summer school for all students)
Archetype 2	Significant learning loss with significant inequality		Hybrid response – two cases possibleUneven gaps between schools	If gaps are uneven between schools, Archetype 2 will likely involve a schoolwide response (e.g., obligatory summer school, additional funding, appointment of an experienced principal) based on data collected at the school level (vs. student level)
			Uneven gaps within schools	If gaps are uneven within schools, Archetype 2 will likely involve a group response (e.g., summer school for students below a certain testing threshold) based on data collected at the student level (vs. school level)
Archetype 3	Limited learning loss with significant inequality	Š	Targeted response	Archetype 3 will likely involve a targeted response either within schools (e.g., after-school programmes for all children who are behind) or across schools (summer programmes for specific students)



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

Remediation involves a three-step approach supported by continuous monitoring and adjustment

- Envision and understand: set a vision and determine remediation needs

Decide and Design: choose a remediation strategy

Enable and execute: prepare for delivery and execute

- Define a vision of success for remediation and consider trade-offs (including helping students catch up on lost learning due to COVID-19 vs. taking into account previous gaps)
- Determine which aspects contribute to remediation needs (including extent of learning loss and distribution of learning loss)
- Assess academic and socioemotional needs for remediation and determine archetype

- Choose a strategy using the three levers of remediation (more time, dedicated attention, and compressed content), taking into account feasibility and impact
- Agree on channels of delivery for the strategy (e.g., remote vs. in-person, teachers vs. additional tutors)

- Identify the budget, infrastructure, human capital, and curriculum required to implement remediation strategy
- Consider strategies to address capacity gaps (e.g., a hiring campaign for teachers)

Monitor and Adjust: track progress through continuous assessment and adjust the plan

Monitor progress for the **impact of catch-up** programmes on student progression and the process of implementation with specific metrics and KPIs

Adjust the catch-up programme's rollout and content based on the metrics monitored



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

2A Before choosing strategies, the design and implementation of remediation take into account two key foundations: stakeholder consultation and putting the student's socio-emotional needs at the center



Social dialogue and stakeholder consultation will be key when choosing and implementing remediation strategies

- Buy-in from teachers and including teachers in the design of the overall remediation guidance, is important to ensure that the strategy is relevant and feasible
- The involvement of communities and families in the design and implementation of the strategy is essential to ensure its success. Communities and families can be key enablers of remediation. For example, parents can be involved in homework assignments and support students in focussing on condensed content around key learning competencies



When choosing remediation strategies for catching up lost learning, putting the socio-emotional needs of the student at the center is crucial

Allowing students to connect with their teacher and their peers will help to:

- · Build confidence
- Increase the likelihood of success of remediation strategies
- Support the construction of a safe and supporting environment
- Decrease likelihood of disengagement and potentially drop-out

Strategies to support students' socio-emotional needs include:

- Starting the year with a few days of 'carpet time' to discuss experience of COVID-19
- Promoting peer-to-peer experience exchange and support through lockdown and reopening
- Investing in psychological support (e.g., counsellors or tollfree number)

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

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2A Countries can consider three levers for remediation, depending on their archetype



More time

Examples

Extend the number of hours spent on the material to ensure appropriate learning

Potential uptake

- Weekend school
- Extended school day
- Summer school

22% of systems plan to increase class time in the second half of the year¹



Dedicated attention

Increase the quality of learning by promoting better attention to the material

- Peer-to-peer learning
- Breakout groups (through video conference or inperson)
- High-intensity tutoring

62% of systems will introduce a dedicated remedial programme¹



| Compressed content

Reduce, synthesize, or revise the content of curricula to emphasize fundamentals within the same time period or provide scaffolds

- Intersubject or intrasubject prioritization
- Condensed curriculum
- Scaffolds for grade-level learning

60% of systems have a plan to adjust the scope of contents to be covered¹

Countries can choose a **combination of the strategies included in these levers** to cater to different needs of students – See France's case study for an example of the combination of different strategies





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2A To remediate lost learning, more time can be allocated to learning





More time

Extend the number of hours spent on the material to ensure appropriate learning

Suggested strategies

Extended day/week

- Weekend school
- Extended school day
- · Decreased recess time

Extended calendar

- Summer school
- Early school start
- Late school end

Best fit for ...

Archetype 1 – significant learning loss with limited inequality

Rationale: change of weekly calendar across the system will bring large-scale remediation

Archetype 1 – significant learning loss with limited inequality

Rationale: large-scale extension of calendar will bring system-wide remediation

Archetype 2 - significant learning loss with significant inequality

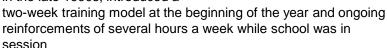
Rationale: large-scale response that can be targeted to students who are most behind (e.g., girls in underserved regions, students under a certain testing score)

Examples

The state of New York provides summer school for students with learning deficits and special education needs



In India, the Balsakhi Program, a remedial education programme in the late 1990s, introduced a





To remediate lost learning during COVID-19, France invested EUR 200 mn to reach 1 million students through a "learning vacation" programme (vacances apprenantes). The programme is entirely free for families



Attention should be paid to students' readiness and capacity to handle extra school work

Note: Students who attend summer school programmes can gain two months of extra learning progress compared to similar students who do not1

The impacts of summer programmes are larger when they are academically focused and delivered intensively with tuition in small groups by experienced teachers2

- 1. https://evidenceforlearning.org.au/the-toolkits/the-teaching-and-learning-toolkit/all-approaches/summer-schools/
- 2. https://ies.ed.gov/ncee/edlabs/regions/west/pdf/REL 2015096.pdf

Source: $\underline{\mathsf{EU}}\ \mathsf{LOHUD};\ \mathsf{\underline{MIT}};\ \mathsf{\underline{Ouest}}\ \mathsf{\underline{France}}$



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

2A To remediate lost learning, learning time benefits from dedicated attention

NON-EXHAUSTIVE



Dedicated attention

Increase the quality of learning/teaching by promoting better attention to the material

Suggested strategies

Greater attention and contact time

- Fewer students per teacher, more aides
- Breakout groups (either through video conference or in person)
- Coaching

1-on-1 models

- Peer-to-peer
- Adult-to-child

Best fit for ...

Archetype 2 – significant learning loss with significant inequality

Rationale: promote breakout groups or add more aides in vulnerable communities

Archetype 3 – limited learning loss with significant inequality

Rationale: small-scale response targeted at students most in need of remediation

Examples

In Ghana, the "School for Life" (SFL) programme (since 1995), uses peer tutoring to increase students' progression²



England set up a £1 bn fund to help England's children catch up lost learning due to school closures. The most dis-advantaged pupils will have access to tutors through a £350 million programme over the year from September. Primary and secondary schools will be given £650 million to spend on 1-on-1 or group tuition for any pupils they think need it³



In Sierra Leone, the PLAN initiative established 29 study groups for 330 affected children⁴



In South Africa, between 2015 and 2017, the Department of Basic Education established and tested three interventions: (1) a structured learning programme and centralized training, (2) a structured learning programme and specialist onsite coaching, (3) and parental intervention. The second intervention (coaching) provided the best improvement with least cost⁴



- Evidence generally shows the smaller the learning group, the bigger the effects
- 1-on-1 tutoring has the largest effects in most cases, but given that it is more expensive, teaching in small groups could be tried as a 1st step¹ Additional attention should be paid to students' socio-emotional skills as well (e.g., through counselors)

^{1.} Slavin, R., Davis, C. (2011). Effective Programs for Struggling Readers. https://evidenceforlearning.org.au/the-toolkits/the-teaching-and-learning-toolkit/all-approaches/small-group-tuition/| 2. UNESCO; ERIC | 3. BBC | 4. DFID | 5. Department of Basic Education of South Africa

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NON-EXHAUSTIVE

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

2A To remediate lost learning, content can be synthesized or fundamentals can be emphasized



Compressed content

Reduce or synthesize the content of educational programmes to emphasize fundamentals within the same time period

Suggested strategies

Reduced content

- Intrasubject prioritization
- Intersubject prioritization

Synthesized content/ scaffolds

- Summarize and condense the same curriculum (e.g., keep all subjects)
- Weave in scaffolds with gradelevel material

Best fit for ...

All archetypes

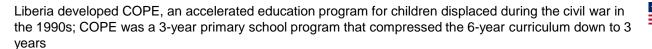
Rationale: prioritizing core subjects or fundamental concepts within subjects works for all archetypes

All archetypes

Rationale: condensing content or providing scaffolds (e.g., weaving in basic notions when they are needed at grade level) is helpful across archetypes and can prevent disengagement (e.g., no label of "remedial group")

Examples

Sierra Leone revised lesson plans to focus on essentials for all grade levels





During school closures due to COVID-19, schools in Ontario, Canada com-pressed the required curriculum for students



To support remediation, France's ministry of education provides guides for each grade that underscore the prioritized objectives and topics to allow a focus on essentials



Attention should be paid to students' socio-emotional growth in addition to academic needs



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Tech/logistical complexity² Social complexity³

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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

2A Countries can decide which combination of strategies suits them best, based on an evaluation of complexity

Implementation complexity







Levers

More time



Strategies

Extended day/week

- Weekend school
- Extended school day
- Decreased recess time

Extended calendar

- Summer school
- Early school start
- Late school end

Complexity

Cost¹

- Some additional budget for infrastructure and teachers
- Additional budget for

infrastructure and teachers

Some complexity given the need to reorganize the use of facilities (e.g., if facilities have been booked over the summer)

Mild reorganization of the school

day (e.g., bell times)

(e.g., transportation, child care), some impact on teacher well-being (e.g., workers' rights)

Little impact on family organization

Some impact on student well-being due to shortened vacation (especially in tropical climates) and on teachers (difficulty of convincing them)

Curriculum complexity⁴

- Need to prepare additional school materials for extended day/week
- Need to prepare additional school materials for extended calendar

Dedicated attention



Greater attention and contact time

- Fewer students per teacher
- Breakout groups

- Significant budget for additional infrastructure and teachers
- Significant budget for additional staff for 1-on-1s, resulting in
- Need to source solutions to accommodate smaller classes (e.g., outdoor space, online platforms)
- Significant given the need to organize calls, higher difficulty in low tech settings, additional supervision needed for peer-to-peer interaction, tracking
- Hiring process or longer hours may be disruptive to teachers, have little impact on families
- Low impact but potential need to hire additional staff may be somewhat disruptive
- Some need to ensure uniformity across a higher number of classes and formats (e.g., online)
- Some need to adapt the curriculum to specific needs

1-on-1 models

- Peer-to-peer
- Adult-to-child

- greater impact
- Low impact, need for meetings to align on the curriculum (e.g., online) or use of an online
- Mild need to ensure students can keep up with an accelerated program, some disruption to teachers' class content
- High impact given the need to reorganize and reshape the entire curriculum, and tailor it to specific

Compressed content



Reduced content

- Intrasubject prioritization
- Intersubject prioritization

Synthesized content/scaffolds

Additional budget for curriculum advisors or for teachers to reorganize content

platform for the curriculum

student needs

Additional guidance on return on investment for different remediation strategies can be found here and here

^{1.} Estimated budget implications of strategies 2. Implications related to logistics, IT infrastructure, tech skills, hardware/software 3. Implications on social disruption (e.g., teacher discontent, student comfort, family organization, general well-being) 4.Impact on curriculum change



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Decide and design

2B Once the remediation levers have been picked, specific channels of delivery can be identified

Levers



More time

Extend the number of hours spent on the material to ensure appropriate learning

Dedicated attention

Increase the quality of learning/teaching by lessening distractions and promoting better attention to the material

Less content

Reduce, synthesize, or prioritize educational content to focus on fundamentals within the same time period or provide scaffolds at grade level

Channels of delivery

Who?

- Additional teachers (or time per teacher)
- Other teaching providers (e.g., tutors, teaching assistants)
- Additional teachers, tutors, or assistants (as well as additional classrooms)
- Peer-to-peer support

- Teachers
- School administrators

How?

- Online platform learning
- Video calls with teachers or other providers
- In-person teaching time once safe
- Online video calls either 1-on-1 or in small groups
- Peer-to-peer phone calls
- In-person once safe
- · Remotely on online platforms or by mail
- In-person once safe



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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Enable and execute

Remediation involves a three-step approach supported by continuous monitoring and adjustment

- Envision and Understand: set a vision and determine remediation needs
- Decide and Design: choose a remediation strategy

Enable and execute: prepare for delivery and execute

- Define a vision of success for remediation and consider trade-offs (including helping students catch up on lost learning due to COVID-19 vs. taking into account previous gaps)
- Determine which aspects contribute to remediation needs (including extent of learning loss and distribution of learning loss)
- Assess academic and socioemotional needs for remediation and determine archetype

- Choose a strategy using the three levers of remediation (more time, dedicated attention, and compressed content), taking into account feasibility and impact
- Agree on **channels of delivery** for the strategy (e.g., remote vs. in-person, teachers vs. additional tutors)

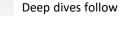
- > (3A) Identify the budget, infrastructure, human capital, and curriculum required to implement remediation strategy
- Consider strategies to address capacity gaps (e.g., a hiring campaign for teachers)

- Monitor and Adjust: track progress through continuous assessment and adjust the plan
- Monitor progress for the impact of catch-up programmes on student progression and the process of implementation with specific metrics and KPIs
- Adjust the catch-up programme's rollout and content based on the metrics monitored

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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Enable and execute

3A Based on the strategy for remediation chosen, countries can determine what they need and which capabilities they are missing for implementation



NON-EXHAUSTIVE

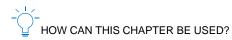
Resources needed for implementation

Lev	rers	Strategies	Budget	Infrastructure	Human resources ¹	Curriculum/materials
<u> </u>	More time	Extended day/week Extended calendar	Payroll hours for teachers, admin staff, supervisors, janitors, extended infrastructure use, transportation of students; additionally for extended calendar: loss of revenue from canceled summer programmes replaced with school	Extended use of school grounds, communication materials for new schedules, organization of new bell times	Extended staff hours or new staff (teachers, admins, cleaning staff), curriculum advisors	New materials, print outs, books, notebooks, and other writing materials
II	Dedicated attention	Reduced class sizes	Budget for additional teachers, aides, tutors, cleaning staff (due to more classrooms), new classrooms or buildings	Outdoor spaces, other repurposed spaces for teaching (e.g., cafeteria)	Teachers, supervisors, and aides for smaller classes; more janitors and security for new buildings/classrooms	Same curriculum but tailored to class needs and smaller groups; chalkboards, online platforms for remote classes
		1-on-1 models	Budget for additional teachers, aides, tutors, cleaning staff, new classrooms or buildings (to respect social distancing)	Space for 1-on-1 teaching	Teachers, supervisors, and aides for smaller classes, adults for supervision of peer-to-peer mentoring	Tailored materials for special student needs; potential need for online connectivity, smartphones
III	Compressed content	Reduced content Synthesized content/	Budget for additional teaching and school admin time, curriculum advisors	Meeting rooms, online platforms, communication mediums (e.g., phone or e-mail) to align on content	Teachers, curriculum advisors, and administrators to tailor content	New books, worksheets, and homework templates for the new curriculum
		scaffolds				

Key takeaways

Each remediation strategy will require different resources to be implemented: budget, materials/ infrastructure, human resources, curricula

Countries can adapt the strategies to their needs, expanding their current capacity or using innovation and collaboration to bridge the gap



The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Enable and execute

3B Where gaps in capacity exist, countries can either make the most out of current resources or explore new avenues through innovation and collaboration (1/3)

NON-EXHAUSTIVE

Materials/infrastructure

How can we increase infrastructure capacity, including IT and tech, to meet social distancing guidelines and enable remediation?

Capacity needed

Infrastructure

Leverage current capacity

Use own outdoor spaces, cafeterias, meeting rooms (if appropriate)

 Extend use of classrooms for additional time or weekend classes

Explore new avenues

 Partner with organizations with vacancies to alternate space and create designated classrooms (e.g., community centers, community-based organizations, religious centers, universities, town halls)

Examples



In Denmark, schools are using outdoor spaces to meet social distancing guidelines but have allowed most children to come back to school

Technology¹

- IT system infrastructure: Prioritize fixing broken fixtures, purchase or rent hardware from local libraries/tech stores
- Live-streaming platforms: Use free programmes (e.g., Skype)
- Online teaching platforms: Use free programmes (e.g., Google Drive, e-mail)
- Low tech options: Use printed materials with guidance (e.g., delivered through post)

- IT system infrastructure: Partner with companies or foundations to provide access to hardware for teachers or students
- Live-streaming platforms: Apply for online platforms' special education programmes (e.g., Zoom or Google Hangouts)
- Online teaching platforms: Set up group subscriptions for teaching (e.g, padlet.com)
- Low-tech options: Explore TV, radio, mobile avenues for communicating



Schools in the US are partnering with Logitech to provide webcams and headsets for teachers to facilitate remote learning



France and the Orange Foundation are partnering to provide tablets and computers to disadvantaged students to promote remote learning



Argentina partnered with the postal service to deliver school materials to students who could not access them online during COVID-19 lockdowns



The Girls' Education in South Sudan initiative is using SMS to communicate learning materials to students during COVID-19 school lockdowns

Note: The mention of specific strategies or vendors does not represent an endorsement

^{1.} Many prerequisites are necessary for a strong technological infrastructure to be in place: massive long-term infrastructure development is necessary including connecting all schools to electricity, then to internet, ensuring all children can have access to an adequate connected device, and ensuring that teachers and children have the minimum necessary digital skills to be able to use those solutions

Case studies

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Enable and execute

3B Where gaps in capacity exist, both innovation and collaboration can provide solutions and support effective remediation (2/3)

NON-EXHAUSTIVE

Human resources

How can we assign enough qualified educators or additional teaching time to enable execution?

Capacity needed

Teachers, mentors, tutors, and aides

Leverage current capacity

- Partner with teachers, administrators, staff and aides to extend time
- Divide activities that require teaching and those that require supervision more optimally between staff
- Optimize administrative work for teachers who were doubling as administrators to allow focus on schoolwork
- Bring on older students to support younger ones

Explore new avenues

- Reach out to university students to provide teaching services for junior grade levels
- Engage capable parents to support lower-level
- Work with nonprofits to deliver targeted learning to the most challenged students
- Reintegrate recently retired teachers to manage the increased workload
- Integrate technological solutions to reduce the number of teachers needed (e.g., Al-based homework revision)

Examples



The Education Policy Institute in the UK launched a one-year volunteer scheme for "retired and inactive" teachers, who would return to the profession to help prevent vulnerable pupils from falling behind.

Note: older persons are a higher risk group and necessary precautions and care should be taken if considering this option

An UK MP called for 200K university graduates from the class of 2020 to support disadvantaged pupils

Training

- Centralize all training to expedite delivery
- Leverage the abilities of current staff to train others using central training auidelines
- Let school administrators choose standardized training topics that teachers can take offline
- Create or leverage existing technical training for remote teaching (e.g., through Zoom, Moodle, school platforms)
- Create mentorship programmes to guide teachers in their planning and execution
- Organize self help groups amongst teachers and school leaders to share promising practices



The United Arab Emirates is offering training programs for teachers and school administrators on remote teaching and the use of technology in education



Armenia created a database of mentor teachers experienced in distance learning to assist their colleagues



The province of Ontario in Canada trained 15,000 teachers to provide classes online



In Uganda, Teacher Training Institutions (TTIs) are being deployed to deliver capacity-building workshops for teachers lacking Information and Communication Technology (ICT) skills with the support of the UNESCO China Funds In Trust project

^{1.} Time, Washington Post



The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Enable and execute

3B Where gaps in capacity exist, both innovation and collaboration can provide solutions and support effective remediation (3/3)

NON-EXHAUSTIVE



Curriculum

How can we increase capacity to tailor curricula during the crisis?

Leverage current capacity

- Ask teachers to tailor the curriculum to the specific needs of their students
- Ask school administrators to review existing summer programmes or extended school materials

Explore new avenues

- Partner with companies and organizations to curate content aligned with a region's curriculum
- Enable teachers to use online platforms to tailor teaching and classes (e.g., subscription fees, guidelines, and information)
- Digitize the curriculum for others to be able to curate and provide lesson plans

Examples



Peru has curated content aligned with the national curriculum, combining existing content with external proprietary content from partner institutions



French teachers and students are using an official online curriculum platform focused on fundamentals to ensure the coverage of basic knowledge (les-fondamentaux.fr)



The problem

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The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Monitor and adjust

Remediation involves a three-step approach supported by continuous monitoring and adjustment

- Envision and Understand: set a vision and determine remediation needs
- Decide and Design: choose a remediation strategy

Enable and Execute: prepare for delivery and execute

- Define a vision of success for remediation and consider trade-offs (including helping students catch up on lost learning due to COVID-19 vs. taking into account previous gaps)
- Determine which aspects contribute to remediation needs (including extent of learning loss and distribution of learning loss)
- Assess academic and socioemotional needs for remediation and determine archetype

- Choose a strategy using the three levers of remediation (more time, dedicated attention, and compressed content), taking into account feasibility and impact
- Agree on **channels of delivery** for the strategy (e.g., remote vs. in-person, teachers vs. additional tutors)

- > Identify the budget, infrastructure, human capital, and curriculum required to implement remediation strategy
- Consider strategies to address capacity gaps (e.g., a hiring campaign for teachers)

04

Monitor and Adjust: track progress through continuous assessment and adjust the plan **4A**

Monitor progress for the impact of catch-up programmes on student progression and the process of implementation with specific metrics and KPIs

> 4B

Adjust the catch-up programme's rollout and content based on the metrics monitored

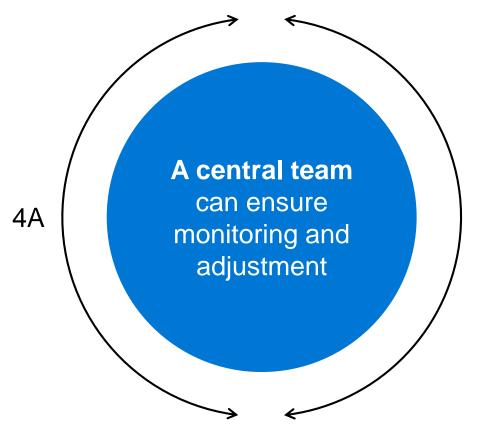
The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Monitor and adjust

4 Monitoring and adjustment are continuous processes, supporting the relevance of the remediation plan



Monitor and evaluate

both the success of **the impact** (e.g., student progression) and **the process** (e.g., student experience) of remediation can be assessed continuously based on data





Adjust

4B

based on assessments of student progression and experience of the remediation program, the plan can be adjusted on a regular basis

The central team can agree on the monitoring procedures and protocols (e.g., who collects which information, who shares it) and adjustment processes (e.g., who makes which decisions based on certain information)

See "Chapter 9: Organizing for the response" for additional detail on the central team

Case studies

The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Monitor and adjust

4A Monitoring and evaluation – both the process of delivery (e.g., quality) and the outcomes of remediation (in grades and learning) can be evaluated continuously

NON-EXHAUSTIVE

	i Evaluate the proc	ess: overall quality of pl	an	Evaluate outcome on student progre	es: the impact of the remession	ediation plan
What to evaluate	A Logistics of the remediation plan	B Reception of the plan	C Longevity of the plan	Student attendance and participation	E Student results on formative and summative tests/quizzes vis-à-vis the learning goals stated in the curriculum]	F Student feeling of "being behind" / self- assessment
	Ability to manage resources effectively Effectiveness of management team Use of budget	Satisfaction of teachers, students, and families with the plan Effective communication of the plan	Ability of the system to continue amid another lockdown Effective compilation of learnings	Attendance/engagement Participation in class Equity of access	Standardized summative tests Standardized formative tests throughout the year Evaluation on a curve (vs. other students [in remediation])	Confidence in learning ability Feeling of general effectiveness of catch up program
Who to consult	Management team, experts, auditors	Parents, teachers, students	Experts, auditors	Teachers, school administrators	Teachers, online platforms, administrators	Students, teachers, parents
How to evaluate it	Team satisfaction rate External audit of budget use Benchmarks	Staff satisfaction surveys Interviews and informal discussions	Qualitative review of adaptability by experts Presence of compilation documents and open-source knowledge sharing	Attendance and absenteeism data (with focus on vulnerable groups) Discussions/interviews with teachers on participation Virtual lesson visits	Standardized and centralized formative and summative test/quiz grades Samples of key documents and student work	Interviews with students, teachers, parents Surveys of students (e.g., do you feel you have achieved your goals?) Student self assessment
How often	Periodically (1-3 months)	Periodically (1-3 months)	After action (after 3-4 months)	Regularly (every 2-5 weeks, if possible)	Regularly (every 2-5 weeks, if possible)	Regularly (every 2-5 weeks, if possible)

Although monitoring all aspects may be challenging for countries, one strategy is monitor a sample of students in the Fall and through upcoming years – See example of France in the case study section





The response > Remediation involves a 3-step approach supported by continuous monitoring and adjustment > Monitor and adjust

4B Adjustment – based on the monitoring and evaluation of the process and impact of remediation, the plan may be adjusted in two ways

NON-EXHAUSTIVE

Adjustment of the process (overall quality of plan)

What is evaluated

A Logistics of the

remediation plan

Ability to manage resources effectively

Effectiveness of management team

Use of budget

B Reception of the plan

pian 🕓

C Longevity of the plan

Satisfaction of teachers, students, and families

Effective communication of the plan

Ability of the system to continue amid another lockdown

Effective compilation of lessons learned

Adjustment of the content (impact of the plan on student progression)

Students attendance and participation

Attendance/engagement

Participation in class

Equity of access

E Student results on formative and summative exams

Standardized summative exams

Standardized formative exams throughout the year

Evaluation on a curve

Student feeling of

"being behind"

Confidence in learning ability

Feeling of general effectiveness of plan



What can be adjusted

Management team dynamics, distribution, and management of financial resources Inclusion of other stakeholders into the plan, communication strategy

Compilation of lessons learned, applicability of the plan

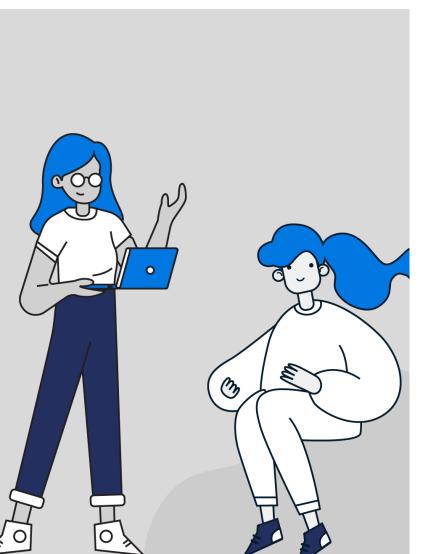
Remediation program and target

Remediation program and target

Focus on confidence building in addition to progression

How it can be adjusted

- Clarify roles and responsibilities
 Adjust team structure (e.g., hiring)
 Reorganize (e.g., add, take out, or simplify budget allocations
- Iterate the plan with students/teachers (e.g., through workshops)
 Start a communication/ awareness campaign (targeting specific grievances)
- Simulate other crises to ensure relevance and adapt
 Start compilation of lessons learned (e.g., a dedicated team member writes an after-action report)
- Classify students into tiers and use monitoring to understand which segments are improving and which ones are not Move students from tiers and adapt plan to focus on specific needs
- Classify students into tiers and use monitoring to understand which segments are improving and which ones are not Move students from tiers and adapt plan to focus on specific needs
- Integrate aspects of confidence building into remediation plan (e.g., focus on strengths)



04

The checklist

Summary of actions



- → Envision and Understand
- → Design and Decide
- Enable and Execute
- → Monitor and Adjust





The problem

The response

The checklist

Case studies

Based on the framework, countries can tactically implement remediation through four action checklists

Envision and Understand

GO TO CHECKLIST >

Design and Decide

GO TO CHECKLIST

Enable and Execute

GO TO CHECKLIST >

Monitor and Adjust





The checklist > 4 action checklists > Envision and understand

1 Set a vision and assess remediation needs through the following actions

	Action	Responsible	Focal point	Time frame
1A	Define a vision of success			
	Convene all stakeholders relevant for remediation (including leaders for finance, IT, infrastructure, etc.)			
	Set a time-bound and precise vision with clear goals and targets for remediation and agree on priorities, considering key trade-offs			
1B	Determine which aspects contribute to remediation needs			
	Classify types of remediation needs that students could be experiencing			
1C	Assess academic and socio-emotional needs for remediation			
	Decide on the types and the tools to be used for the assessments			
	Choose metrics to be used to evaluate needs based on available data and proxies			
	Determine which skills and knowledge should be tested to assess these needs (e.g., academic vs. socio-emotional criteria)			
	Decide on the timeline of the rollout for these assessments, differentiating based on the specific requirements (e.g., in-person assessment requires more time)			
	Weigh different options for the delivery of assessments of students (e.g., in person or online), taking into account equitable access, health, and safety			
	Map out the extent of the needs using the learning quadrant in the student population (e.g., the extent and distribution of learning loss)			
	Derive appropriate response archetype based on need			

The checklist > 4 action checklists > Design and decide

2 Develop a remediation strategy through the following actions

	Action	Responsible	Focal point	Time frame
2A	Choose levers of remediation, taking into account feasibility and impact			
	Classify types of levers that are available and appropriate to use for specific needs identified (e.g., additional learning time, dedicated attention, reduced content)			
	Map out which specific strategies within these levers would suit remediation needs (e.g., facilitate 1-on-1 time between teachers and students, synthesize curriculum to focus on fundamentals)			
	Evaluate the feasibility of different strategies and choose which combination is best suited both to current capabilities and to the needs of the country's population (including public opinion of teachers, parents, labour unions)			
2B	Agree on channels of delivery for the strategy			
	List potential channels through which strategies can be delivered (e.g., additional teachers), including who will deliver and where will it be delivered			
	Assess feasibility and impact of these channels depending on needs (e.g., if country is low-tech, find in-person alternatives)			
	Choose rollout time of remediation plan depending on archetype and the timeline of school reopening (e.g., if remote capacity is weak, consider implementing remediation once schools are reopened)			
	Design timeline of implementation from current date to full school opening, including strategies, channels, and levers			
	Develop full remediation plan materials (including new curriculum, communication materials)			

The checklist > 4 action checklists > Enable and execute

3 Prepare for delivery and execute through the following actions

	Action	Responsible	Focal point	Time frame
3A	Identify the requirements for operationalization for each lever			
	List which capacities will be needed to implement the remediation plan (e.g., additional teachers)			
	Analyze current levels of the required capacities in the system already in place or available			
	Assess the gap between capacity needed for remediation and existing abilities			
3B	Consider strategies to address capacity gaps where they exist			
	Prioritize capacities with the largest gap and the highest potential to address learning issues			
	Map out potential strategies to fill these gaps, taking into account collaboration opportunities, innovative capacity-building solutions (e.g., partnership with non-profits)			
	Capacity-building: train and recruit teachers, provide budget for additional infrastructures, deliver curriculum guidance, etc.			
	Implementation: set up extended school day/week/year programmes, tailor curriculum, reduce class size, or introduce 1-on-1 models			

The checklist > 4 action checklists > Monitor and adjust

4 Monitor and adjust through the following actions

	Action	Responsible	Focal point	Time frame
4A	Monitor progress both for impact and process with specific metrics and KPIs			
	Choose which evaluation criteria will be used to monitor the progress and inform adjustment (take into account the evaluation of both the progression of students and the quality of the overall plan)			
	Develop and agree on the KPIs with baseline and target			
	Design process to monitor dimensions of evaluation regularly (e.g., collection of data)			
4B	Adjust the program based on the metrics monitored			
	Compile lessons learned (including challenges) regularly			
	Regularly compile data and share findings with the central team			
	Adjust process and outcome targets as necessary, including communication strategy and materials			



05



Case studies

Lessons learned

- → There are three types of case studies that provide practices for the design and development of a remediation plan
 - → COVID-19 case studies
 - Case studies from other crises
 - → Case studies from non-crisis-related remediation plans





The problem

The response

The checklist

Case studies

There are three types of case studies that provide practices for the design and development of a remediation plan



COVID-19 case studies

USA

> Philippines

> Mozambique

> Italy

> Belgium

France

В

Case studies from other crises

Sierra Leone

Haiti

Indonesia

Case studies from non-crisis-related remediation plans

Brazil

★ Ghana

> ★ Senegal



The problem

The response

The checklist

Case studies

Appendix



Case studies > COVID-19 case studies

A COVID-19 remediation plans – case studies from around the world (1/2)

Deep dive next AS OF JULY 2020



Maryland, US



Philippines



Mozambique



Italy



Belgium



France



- Maryland suggested calendar modifications, including extended school days (afternoons or early mornings), Saturday school, night classes, and summer programmes
- Hybrid programmes are also on the table: 1 full day in person and the rest remote with one designated day for remediation
- Focus on mental health, with dedicated psychological support and established "safe rooms" within facilities

- The Philippines issued a highly centralized plan
- highly centralized plan for remedial classes for students who received a grade lower than 75% starting on May 11 and for a six-week period

 The government allowed
- schools to opt out of the plan and to organize make-up classes in the next year, but not without providing an implementation plan to be submitted before August
- Mozambique plans to recruit 8,360 new teachers, mostly for primary education, to reduce the average number of students per

teacher and allow

dedicated attention

- In addition, the government will distribute over 21.7 million free school textbooks to allow student access to curriculum content
- Italy is planning a major hiring wave for teachers (24,000 teachers) in order to start the school year with an initiative of remedial classes
- The Flemish minister of education (Belgium) announced free summer school for all
- To avoid conflicts with unions, schools can decide if they open. If they do, a compensation of EUR 25 per student/day is provided (EUR 325 per teacher per day, as groups cannot exceed 13 students)
- The French administration announced their intention to measure students' learning loss (through engagement with parents, student self-assessments, remote assessment)
- France provides support to summer camps/schools and to children to attend them
- Other measures include extension of the school year to the summer, Saturday school, or the creation of an on-demand platform for self-learning

"""

To make up for lost classroom time, schools [...] need to provide remedial instruction

 Director of the Center on Reinventing Public Education

"

[We must] exercise prudence in making decisions on learner remediation, particularly during this period of health crisis

 Department of Education Memorandum

""

The government would also prioritize the expansion of access to education and health care

— Prime Minister

""

We are [...] encouraging young people to join the teaching profession and starting the school year with a massive initiative of remedial classes

Minister of Education

"

[Summer schools are] ideal to get rid of the learning disadvantage as much as possible and to ensure that everyone can start the new school year with equal opportunities

Flemish Minister of Education

Archetype 3-4:

Limited learning loss with limited or significant inequality

6677

We **need a pedagogical Netflix**, centralized and free

 French Minister of Education

Archetype

Archetype 3-4:

Limited learning loss with limited or significant inequality

Archetype 3-4:

Limited learning loss with limited or significant inequality

Archetype 1-2:

Significant learning loss with limited or significant inequality

Archetype 3-4:

Limited learning loss with limited or significant inequality

Archetype 3-4:

Limited learning loss with limited or significant inequality

Case studies > COVID-19 case studies

AS OF JULY 2020

A In France, more than 15 million learners were affected by COVID-19 with 90-95% of students having kept in touch with their teachers during quarantine (1/5)

On 24 January, the 1st COVID-19 case was reported in France

On 12 March, French President Emmanuel Macron announced on public television that all schools and all universities would close from Monday 16 March until further notice

Schools have started a gradual reopening as of 11 May

More than 15 million learners were affected by school closures

Thanks to the remote learning measures established in the country, teachers maintained contact with 90% to 95 % of their students during lockdown





Case studies > COVID-19 case studies

AS OF JULY 2020

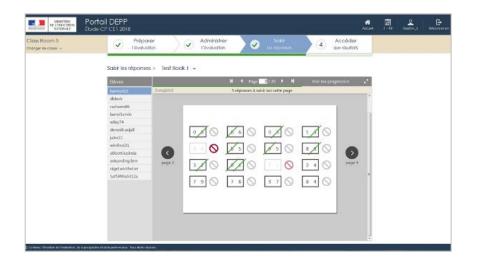
A To support students in catching up on lost learning, France set up assessments both nationally and locally (2/5)



Understand & Envision

In its yearly note to academic regions, principals and teachers, the Ministry of Education underscored differentiated remediation and consolidation of knowledge as an absolute priority for the upcoming year. In order to identify the needs of students when it comes to catching up on lost learning, France plans two mechanisms:

- National level evaluations for 1st, 6th and 10th grade: the yearly assessments for these grades have been adapted and, for some, moved to earlier in the school year to allow teachers to react accordingly
- Ad hoc tests for teachers to administer at the local level for all other grades which allow teachers to assess learning gaps





Ad hoc tests are available online and can be downloaded or conducted directly on the platform



a atuation a COVID 10 anno

Case studies > COVID-19 case studies

AS OF JULY 2020

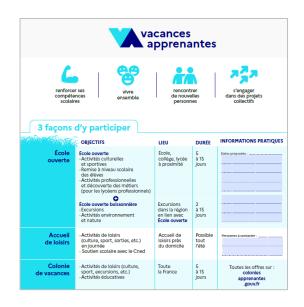
A Although the assessments are set to be conducted in the fall, France preempted the need for remediation by organizing summer and fall catch-up programmes for students (3/5)

Design & Decide

The ministry of education put into place two sets of initiatives to remediate academic and non-academic needs

- Summer initiative Operation learning vacation: To support students in catching
 up on lost learning before the start of the next school year, France invested 200
 million euros to put in place operation learning vacation ('Vacances Apprenantes')
 for 1 million students. The objective of the operation is to respond to the students'
 need for social interaction as well as academic needs and gaps before the school
 starts. It contains multiple programmes, including:
 - Open school programme: Schools will remain open for students who are not leaving their place of residence to offer a balanced programme associating reinforcement of learning to physical and cultural activities
 - Open 'Truancy' school: To raise awareness around sustainable development, mini summer camps are organized in coastal and rural areas
 - Pro summer: High school students in a vocational track will be able to go back to their original school to receive additional training where needed
- Fall initiatives:
 - Prioritization of learning objectives: The ministry of education provides guides for each grade that underscore the prioritized objectives and topics to allow a focus on essentials
 - Personalized support to students: Over 1.5 million additional teaching hours will be deployed for students in all levels with priority to those who are struggling in key grades (1st, 6th and 10th grade)
 - Reinforcement of the 'Devoirs faits' programme: The 'Devoirs faits' programme (i.e. Finished homework), which offered voluntary homework support, will be strengthened. At least 3 hours per week of support for all students in intermediary schools will be available in the Fall

Learning vacation sign up sheet



Niveau	Priorités et ressources en français	Outils de positionnement en français	Priorités et ressources en mathématiques	Outils de positionnement en mathématiques
GS	priorités et ressources en français GS	-	n priorités et ressources en maths GS	
СР	priorités et ressources français CP	± exercices français CP	priorités et ressources maths CP	exercices maths CP
CE1	priorités et ressources français CE1	exercices français CE1	naths CE1	exercices maths CE1
CE2	priorités et ressources français CE2			exercices maths CE2
CM1	priorités et ressources français CM1	★ exercices français CM1	naths CM1	exercices maths CM1
CM2	priorités et ressources français CM2	★ exercices français CM2	priorités et ressources maths CM2	exercices maths CM2

Downloadable guides to prioritize content



Case studies > COVID-19 case studies

AS OF JULY 2020

A These catch-up initiatives were enabled by additional capability building, guidance and financing from the Ministry of Education and monitored in the long run (4/5)

Enable and Execute

To enable schools to support students in catching up on lost learning, the ministry of education is providing institutions with:

- Additional training (e.g., kindergarten teachers can take the M@gistère training which support the development of a secure environment to better learn)
- Funding: schools and learning camps can benefit from support from the government. In addition, many of these programmes are free or partially reimbursed for families, allowing access to lower income students
- Guidance for teachers (e.g., practical guides to support teachers, Lumni online platform for remote learning, etc.)

Monitor & Adjust

To monitor the effect of these initiatives, the Ministry of Education will **evaluate a sample of students** over the course of multiple years, comparing results of evaluations with previous years to understand the impact of COVID-19 and of the remediation initiatives put in place by the government





	ROUL	E
	ROUL	ETTE
	ROUL	ADE
	ROUL	ER
DÉ	ROUL	ER
EN	ROUL	EAU
	ROUL	EMENT
	ROUL	ER

dé- / des- (préfixe : contraire)	
Dérouler / Rouler	
Déshabiller / Habiller	_
Désobéir / Obéir	
Défaire / Faire	
Désordre / Ordre	
Décoller / Coller	

Le professeur engage une première approche de la morphologie flexionnelle en grande section, exclusivement à partir d'exemples oraux (il attend/ils attendent; vert/verte). Il explicite la construction des mots. La comparaison avec d'autres fiches morphologiques permet également de dégager, à l'oral exclusivement, des morphèmes dérivationnels (DÉ, EN, EMENT, ETTE, etc.):



Case studies > COVID-19 case studies

strate

AS OF JULY 2020

A Lessons learned – the initiatives set up by France for remediation demonstrate three key lessons (5/5)

Preempt learning gaps

By setting up summer programs before the new school year, the French ministry of education preempted the potential learning loss and did not wait for thorough assessments to address COVID-19's impact on learning

Monitor student progress in the long run

Instead of assessing students only for the upcoming school year, the Ministry of Education will monitor a sample of students over several years to understand the effects of the crisis

Cater to different needs

The French government put in place a variety of programmes that can cater to the needs of different students. For example, the students who do not leave their home during the summer holidays can turn to their own schools for support whilst others are offered the possibility to take part to learning summer camps



Case studies > Case studies from other crises

B Sierra Leone – post-Ebola education sector plan

Programs from past crises



Context

During the Ebola crisis, the school system **stopped for nine months** in 2014

After the crisis, many students were behind grade level and it was unclear how to reopen the school system given major skill gaps among students

Approach

The plan **focused on developing essential skills** only for grade 1 and mathematics and English for grades 1-9

The programme included mandatory training for teachers on lesson plan delivery as well as close monitoring of student progression through coaches (retired teachers)

Special lesson packs of past exams were developed to help students prepare for exams over a short period of time

Impact

Net improvement of literacy and math performances for all students



Key lessons learned

The program aptly used retired teachers to monitor student progression and increase teaching capacity

By reducing and focusing the content on target needs, students' learning could be accelerated

Case studies > Case studies from other crises

B Haiti – UNICEF program following 2010 earthquake

Drawing on past crisis programmes and learnings



Context

Haiti suffered a massive earthquake in 2010, which worsened an already large education crisis: only **50%** of people were literate

The education sector had very little financial support, many schools used outdated curricula, only 50% of the teachers were properly trained

On the student side, Haiti experienced high drop-out and low enrolment rates

Due to the weak state capabilities, the education sector has **become** increasingly privatized (92% in 2002-03)

Approach

A nationwide "All to School" campaign was launched to increase the number of children sent to school

UNICEF and partners distributed tents to set up temporary learning spaces and provide national programmes for free education

Training was provided to increase educational personnel capacity, including psychosocial care for children to overcome trauma

An adapted curriculum was developed so children would not have to repeat a year

Inspectors, directors, and teachers were trained on disaster risk reduction and education in emergencies to ensure relevance and impact

Impact

The programme managed to reach high rate of students allowing large-scale remediation, especially for the most deprived children

Using risk reduction strategies, UNICEF was able to effectively address the educational impact of the outbreak of cholera later in 2010



Key lessons learned

Create capabilities for future disasters

UNICEF and Haiti trained personnel for the long term, ensuring readiness for future disasters

Large-scale remediation can be an opportunity to address preexisting gaps

Where enrolment rate is already low, largescale remediation programs can be an opportunity to integrate students back into to the school system

Innovation and partnerships are key to create capacity and capabilities

Partnering with UNICEF, Haiti managed to roll out its plan in a very short time

Integrate mental health in remediation

Haiti included mental health training and space spaces as part of their plan

Case studies > Case studies from other crises

B Indonesia – 2004 Indian Ocean earthquake and tsunami

Drawing on past crisis programmes and learnings



In 2004, Indonesia was hit by the Indian Ocean earthquake and tsunami

41,000 students and 2,500 teachers died or went missing; over 71% of primary schools were damaged or destroyed

Approach

UNICEF with the Indonesian provincial Office of Education launched "back to school" campaign

The programme focused on recruiting and training teachers to address staff shortages

To increase staff capabilities information collection and management systems were developed to allow evidence-based monitoring data for planning and policy

Impact

90% of students were able to resume their schooling within weeks of the disaster

Gross enrolment rates exceeded national rates and remained stable in the most affected districts



Key lessons learned

Information systems allowed for the monitoring and adjustment of the remediation program

Indonesia's quick response allowed for high impact

By training teachers within days of the tsunami, the country was able to re-enrol almost all students normally

Case studies > Case studies from non-crisis-related remediation plans

C Brazil's "Acelera Brasil" programme

General practices



In 1997, the government of Brazil understood that many students were repeating grades due to a disconnect between their age and the level of education they had achieved

In fact, initial evaluations showed that about 30-40% of students would keep repeating grades because they did not learn how to read

Approach

To address the rising illiteracy and low education challenge, the Brazilian government established a programme (Acelera Brasil)

The goal was to accelerate learning in order for students to be able to reenter the grade appropriate for their age

To target the main issue of literacy, the curriculum's main focus was on reading

The programme divided students according to their needs in separate classes for fully illiterate students and students that needed to improve reading to be able to re-enter their age-appropriate grade

Within 1 school year, students received supplementary classes that allowed them to catch up multiple grade levels

Impact

Results showed that within five years, 52% of participating students in the State of Paraíba were able to pass more than one grade and rejoin the appropriate age group

In the State of Pernambuco, the dropout rate of participant students (3.2%) proved to be significantly lower than the state average of 14.8% after this program

In the State of Tocantins, 99% of graduates from the Acelera Brasil were promoted to the next grade



Key lessons learned

Clear goal and data collection:

the programme defined a **clear goal** (increase literacy and allow students to rejoin their age group) and assessed current levels with **clear data**

Smart adaptation of the programme to varying needs: the program acknowledged that students would have different remediation needs and created two cohorts, allowing for more students to benefit from the programme

Case studies > Case studies from non-crisis-related remediation plans

C Ghana's Teacher Community Assistant Initiative

General practices



Context

Although 95% of children were enrolled in school, the majority of students were not keeping up with the curriculum

Less than 10% of Ghanaian students in 3rd grade could read four-letter words, 6% could read a basic paragraph, and 20% were able to identify three-digit numbers

Approach

In response, Ghana developed the Community Assistant Initiative (TCAI), focusing on literacy and numeracy skills for students in grades 1-3

The initiative recruited teaching assistants from high school graduates in local communities and placed them into government primary schools across Ghana

The 1st phase of TCAI tested 4 different programs to identify the most effective approach for remediation:

- In-school remedial
- After-school remedial
- Normal curriculum
- Targeted lesson training for teachers: public school teachers were trained on small-group instruction, targeted at pupils' actual learning levels

Impact

The in-school remedial approach and the after-school remedial approach yield the largest increase in learning relative to the comparison group: 6.4% and 6.2% respectively



Key lessons learned

The programme had a clear goal: the program targeted an increase literacy and numeracy skills in grades 1-3

The programme leveraged existing capabilities and local help: community-based facilitators could be easily trained and teach children they were already in touch with

Trying different methods allowed for comparison: by trying four different programmes on a small scale, Ghana was able to retain lessons learned, which could be applied in the future

Case studies > Case studies from non-crisis-related remediation plans

C Senegal's PARI program

General practices



Context

In 2010-11, Senegal faced high dropout rates and low primary school completion

The normal school system had weak capabilities and could not provide remediation

Approach

To address the issue without relying on the current system, **Senegal implemented two-month remedial summer courses:** PARI programme (Partenariat pour l'Amélioration des Rendements Internes à l'Ecole Elémentaire)

Selecting underperforming students from grades 1 and 5 in vulnerable schools, the programme provided summer remedial programmes that allowed students at risk of repetition to master basics in reading and math and progress to the next grade

The programme **specifically targeted girls**, ensuring that at least 50% of enrollees were girls

Impact

Between 75-80% of students participating who were at risk of repeating a grade, progressed to the next grade

57.5% of the successful students were girls



Key lessons learned

Unable to rely on the normal school system, the programme used innovation to deliver remediation

The programme had a clear target – avoiding grade repetition – which it measured throughout the programme



06

Appendix

- Remediation additional external resources
- → Resources for macro assessment of learning loss
- → Glossary of terms



Appendix > Remediation additional external resources

Remediation additional external resources (1/2)

			Resource type	> Article or report > Guide	e or toolkit > Materials > Data
	Title	Description	Country	Date	Source and link
>	The COVID-19 slide: what summer learning loss can tell us about the potential impact of school closures on student academic achievement	COVID-19 school closures will likely impact student academic achievement. Research on summer learning loss can offer insights to help educators, policy-makers, and families understand, plan for, and address some potential impacts of this extended pause when students return to school	US	04/01/2020	NWEA
>	Number of learning hours lost due to Ebola virus disease school closures in West Africa as of February 2015, by country	This statistic shows the number of learning hours lost due to the Ebola virus disease school closures in West Africa as of February 2015, by country. As a result of the Ebola outbreak in West Africa starting in 2014, the country of Guinea had a loss of 486 learning hours due to school closures	West Africa	11/03/2015	<u>Statista</u>
>	Human capital accumulation and disasters: evidence from the Pakistan earthquake of 2005	This report traces the effects of a devastating earthquake that occurred in Northern Pakistan in 2005. Using a new data set from a survey conducted 4 years after the earthquake, it shows, among other findings, that the distance of the household from the fault line was not correlated with pre-existing household characteristics, while it was strongly predictive of earthquake-related damage and mortality	Pakistan	05/01/2020	Rise Programme
>	4 ways to reintegrate pupils who have disconnected from school	This article describes how to reconnect with students in 4 ways: understand their challenges and meet them where they are, focus on nurture, celebrate the small wins and see the positive, make them feel visible	US	15/06/2020	BigEducation.org
>	Remedial Education Programmes to Accelerate Learning for All	This guide provides a step-by-step process to create and execute remedial programmes	Global	01/05/2012	Global Partnership for Education
>	Equity-Focused Approaches to Learning Loss during COVID-19	This article addresses the following questions: 1. What do we know about equity challenges in learning continuity? 2. Remote learning opportunities for children without connectivity 3. Recovery: planning for learning recovery when schools reopen It provides a variety of tactical strategies to address learning loss	Global	16/04/2020	Center for Global Development
>	Learning Loss Discussion Guide	Learning loss discussion guide	Global	29/04/2020	Hanover Research
>	The effects of the Elevate Math summer programme on math achievement and algebra readiness	This randomized controlled trial shows that a 19-day summer math intervention for students entering grade 8 improved their scores on the Mathematics Diagnostic Testing Project's Algebra Readiness test by 4 points (0.7 standard deviation) and increased estimated algebra readiness rates from 12% to 29%	US	07/01/2015	National Center for Education Evaluation and Regional Assistance

Appendix > Remediation additional external resources

Remediation additional external resources (2/2)

			Resource type	> Article or report > Guide or	r toolkit > Materials > Data
	Title	Description	Country	Date	Source and link
>	Expanding Access to Summer Learning in Response to COVID-19	This article describes the benefits of expanding access to summer learning to curb learning loss due to COVID-19	US	11/05/2020	The Century Foundation
>	LEARNING ACCELERATION GUIDE: Planning for Acceleration in the 2020- 2021 School Year	This guide addresses 3 key questions: 1. How do we create a plan to accelerate student learning? 2. How do we accelerate student learning in the next 2 years? 3. What other challenges should we be anticipating as we plan to accelerate student learning?	Global	04/2020	TNTP
>	Equity Reset Toolkit: Re- envision Instruction Through Equitable Systems	This toolkit offers the district leadership team a 9-week data collection and analysis process focused on equitable learning recovery for K-12 ELA and math	Global	25/06/2020	Pivot Learning
>	School Practices to Address Student Learning Loss	This brief is the 1st in a series aimed at providing K-12 education decision makers and advocates with an evidence base to ground discussions about how to best serve students during and following the novel coronavirus pandemic.	US	06/2020	Annenberg Institute
>	The Learning Generation: Investing in education for a changing world	This report provides information on the investment case for education, including return on investment for several remediation strategies	Global	09/2016	The International Commission on Financing Global Education Opportunity
>	The Investment Case for Education and Equity	The Investment Case for Education and Equity explains the global education crisis and outlines solutions. It calls for an increase in funding for education and investments that are more equitable and efficient.	Global	01/2015	UNICEF
>	Learning as We Go: Principles for Effective Assessment During the COVID-19 Pandemic	This paper summarizes the findings from a panel of assessment experts on diagnostic assessments and their role in helping educators and parents support student learning	Global	07/2020	The Evidence project at CRPE
>	The Mental Health & Psychosocial Support Network	The network functions as an online community of practice for mental health and psychosocial support in challenging humanitarian and development contexts. It contains assessments for mental health and socio-emotional needs that can be performed in emergency settings	Global	2020	MHPSS
>	Survey on National Education Responses to COVID-19 School Closures	This survey by UNESCO, UNICEF and the World Bank seeks to collect information on national education responses to school closures related to the COVID-19 pandemic, including data on remediation measures planned by systems for the fall	Global	2020	UNESCO, UNICEF, World Bank

Appendix > Resources for macro assessment of learning loss

1C Resources for macro assessment of learning loss



The World Bank simulating the potential Impacts of COVID-19 school closures on schooling and learning outcomes

- The world bank used data of 157 countries to simulate the different lengths of school closure and different levels of mitigation effectiveness (mostly remote learning), resulting in different global scenarios
- The simulations assume that mitigation effectiveness in low income countries could range from 5% to 20%
- COVID-19 could result in a loss of 0.6 years of schooling adjusted for quality bringing down the effective years of basic schooling that children achieve during their schooling life from 7.9 years to 7.3 years
- 25% increase (from 40% to 50%) in the share of lower secondary-aged children who are below the minimum level of proficiency
- Without effective remedial policy action when students return to school,
 approximately \$10 trillion of lifecycle earnings lost for this cohort of learners

McKinsey & Company

Statistical models to estimate the potential impact of school closures on learning in the U.S

- The models were based on login rates in the first months of COVID-19 as well as academic studies of the effectiveness of remote learning relative to traditional classroom instruction
- Scenarios were developed based on quality of remote learning and length of closure
- These models estimated learning loss (3-14 months of learning loss)
- How much learning students lose during school closures varies significantly by access to remote learning, the quality of remote instruction, home support, and the degree of engagement
- Learning loss will probably be **greatest among low-income**, **Black**, **and Hispanic students**; **exacerbating existing achievement gaps**

Appendix > Glossary of terms

Glossary of terms



Remediation

Ongoing effort to support students in catching up on lost learning through a variety of means, including additional teaching time, focused content, and specific pedagogy

Learning loss

Any specific or general loss of knowledge and skills (including socioemotional) or reversals in academic progress

Catch-up programme

A short-term transitional education programme for children and youth who had been actively attending school prior to an educational disruption, which provides students with the opportunity to learn content missed because of the disruption and supports their re-entry to the formal system

Extent of learning loss

Depth and breadth of loss of knowledge and skills across the student population

Learning gaps

Relative performance of individual students—i.e., the disparity between what students have actually learned and what they were expected to learn at a particular age or grade level

Formative and continuous assessments

Wide variety of methods that teachers use to conduct in-process evaluations of student comprehension, learning needs, and academic progress during a lesson, unit, or course.

Summative assessments

Assessment used to evaluate student learning, skill acquisition, and academic achievement at the conclusion of a defined instructional period—typically at the end of a project, unit, course, semester, program, or school year

Distribution of learning loss

Consistency with which learning loss is affecting the student population (including whether certain vulnerable groups are more affected than others)